

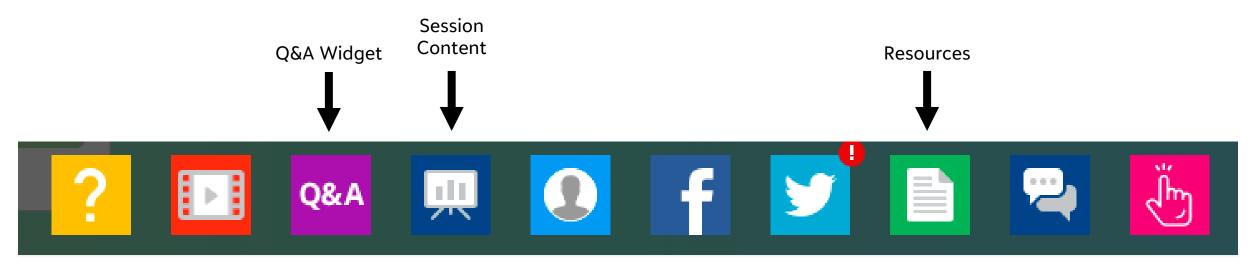


Bringing It All Together

**2021 FOOD BANK SUMMIT** 

## HOUSEKEEPING

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- We recommend that you turn your volume all the way up and close out any additional browser windows.
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# bbcon<sup>®</sup> 2021

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## #FoodBankSummit







## Today's Speakers



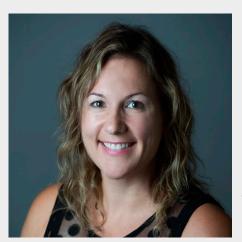
Roger Castle
Chief Development Officer
RCASTLE@LAFOODBANK.ORG



David May

Director of Marketing & Communications

DMAY@LAFOODBANK.ORG / @YAMDIVAD



Amy Hasquet

Director of Annual Giving

AHASQUET@LAFOODBANK.ORG

## BRINGING IT ALL TOGETHER

LOS ANGELES REGIONAL



Fighting Hunger. Giving Hope.

Fundraising with Blackbaud during the COVID-19 Pandemic



## Marketing and Fundraising A Pandemic-Era Case Study From the Los Angeles Regional Food Bank



#### **Session Outline**

- 1. Strategic Planning Pre-Pandemic
- 2. Pandemic Response
- 3. Fundraising and Marketing Results
- 4. Going Forward



### 1. Strategic Planning – Pre-pandemic

#### Strategic Decisions – Before the Pandemic

- Investment in human capital
- Investment in technology
- Focus on Individual Giving
- Bring strategy, creative, and content for direct mail, e-appeals, digital ads, and social media in-house
- Develop more personalized content
- Increase content generations and creation

#### **Human Capital**



#### **Investment in Human Capital**



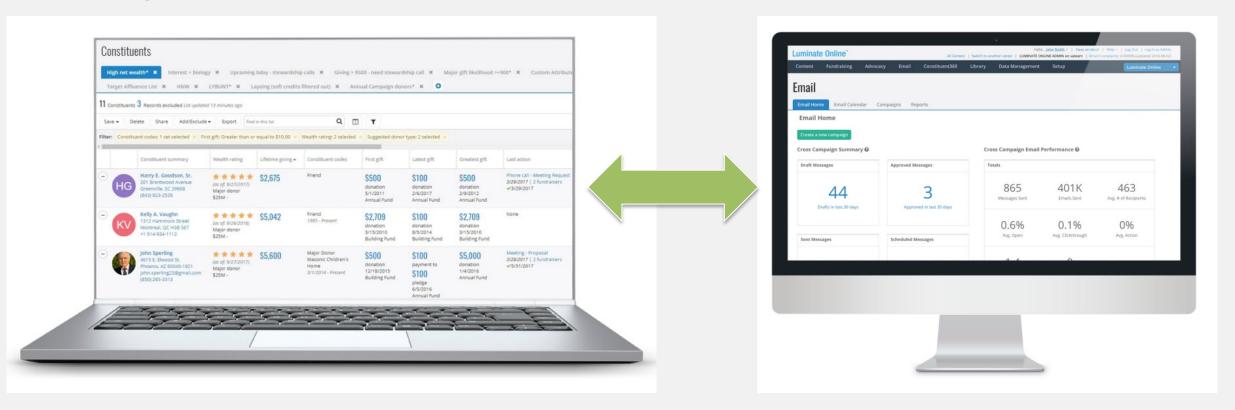
#### **2020 Fundraising Efficiency**

Fundraising Revenue	\$76,926,415
Program Expenses	98.60%
Administrative Expenses	0.60%
Fundraising Expenses	0.90%
Fundraising Expenses	\$2,665,712
Fundraising Net	\$74,260,703

#### **Technology**

- Customer relationship management
  - Upgraded from Raiser's Edge Classic to Raiser's Edge NXT (cloud based)
  - Integrated Luminate Online and Raiser's Edge NXT
- Communications
  - Slack Channel
  - Zoom
  - Go to Webinar
- Project Management
  - Trello
- Major Donors/Prospects
  - Target Analytics Screening
  - Formalize Prospect Tracking and Management Process
- Website User Experience Upgrades and SEO Inbound Marketing
  - Donation page upgrades
  - Upgraded Blog

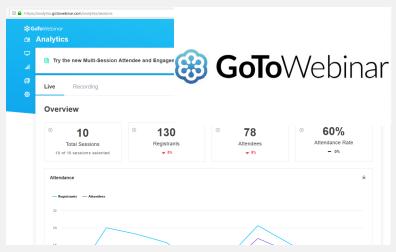
## Upgraded from Raiser's Edge Classic to NXT (cloud based) and integrated with Luminate Online

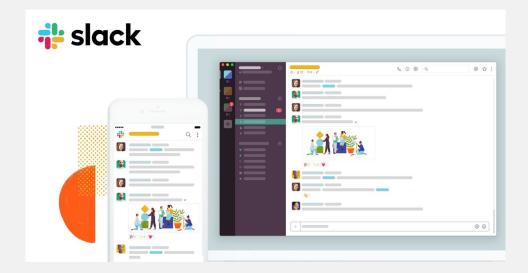


#### **Communication Tools**

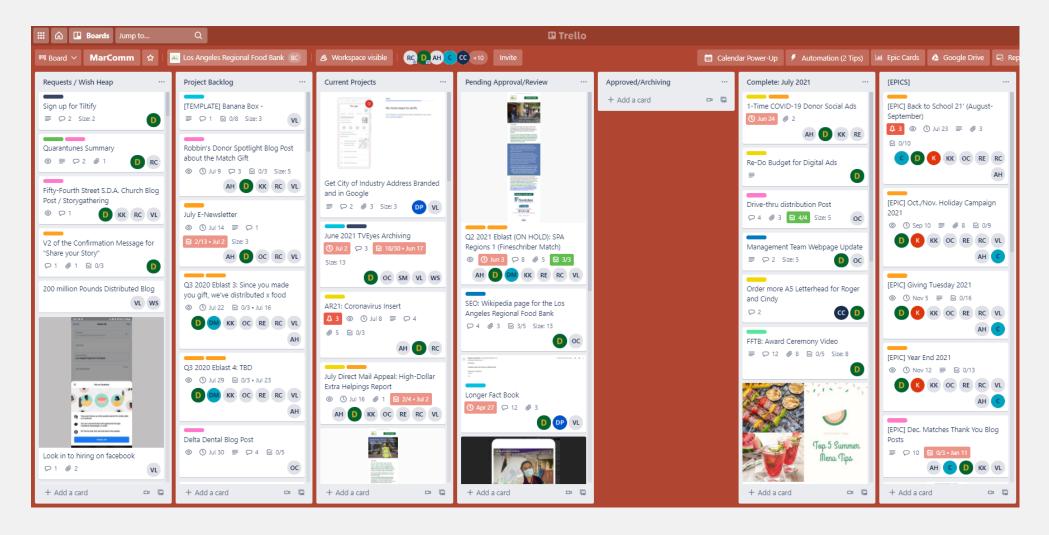








#### **Project Management with Trello**



#### **Target Analytics**



#### 243,498

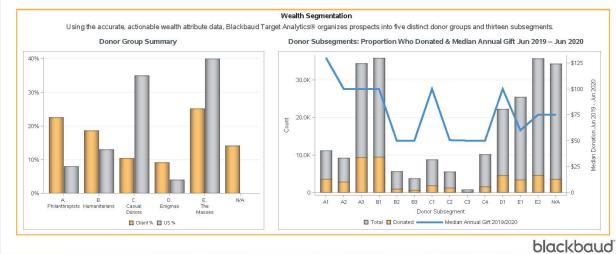
Records submitted on June 11, 2020

Blackbaud Target Analytics® combines publicly available data and advanced analytics to create Affluence Insight, a powerful donor segmentation tool that helps identify prospects with the financial means, interest, and willingness to give. These detailed financial attributes and a segmentation that considers philanthropic giving behavior can help identify high-value prospects for engagement and research.

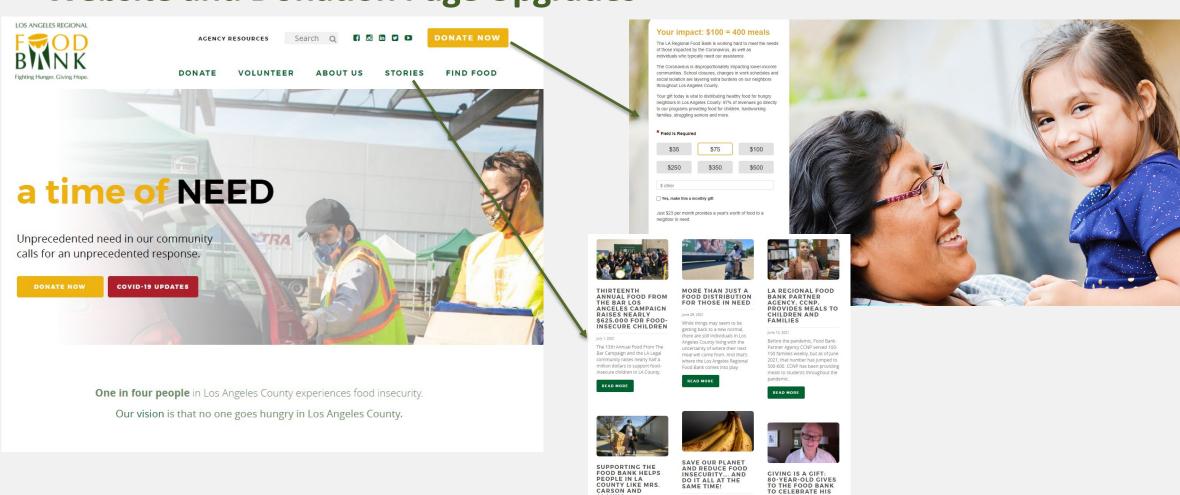
Learn more about Affluence Insights:

Watch an on-demand video
Read this Knowledgebase article





#### **Website and Donation Page Upgrades**



A LA Regional Food Bank

this blog.

The Food Bank and our Partners

of those individuals include Mrs.

Carson and Alanna, Learn how

your support helps them.

READ MORE

help 900,000 people a month. Two

Supporter and Marketing Council

Member discusses how to be

more mindful of your carbon

footprint at home and beyond it

May 17, 2021

For his birthday, Phil wanted to

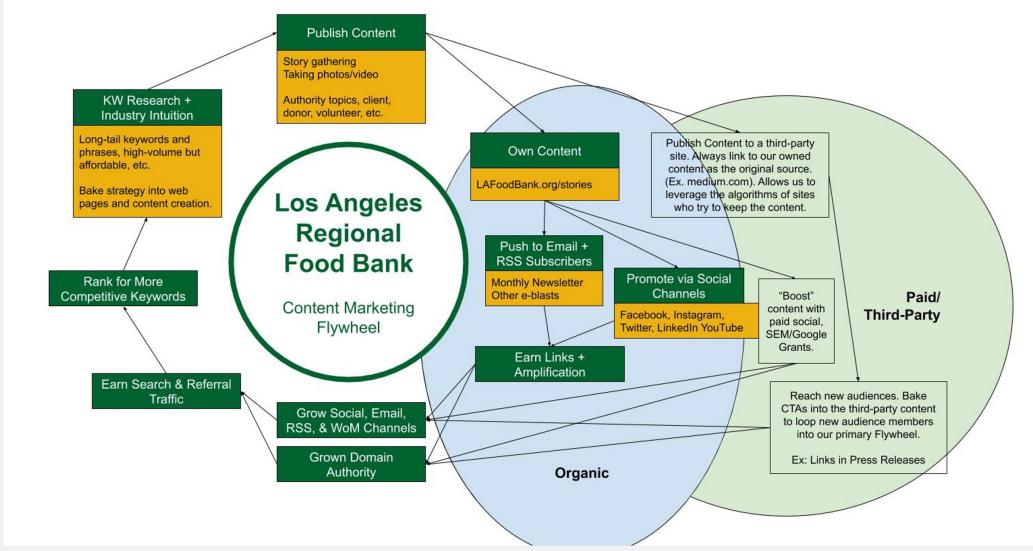
energize his family and friends to

relief in his community with the LA

get involved and support hunger

Regional Food Bank.

#### **Invest in Inbound and Content Marketing**



## 2. Pandemic Response

#### Response

- Increased digital advertising budget to year end levels
  - Covid-19 specific digital ads
- Increased communication
  - Set up virtual updates for donors with the CEO/CDO
  - Increase email communications
  - Pandemic focused direct mail appeal sent within two weeks
  - LAFoodBank.org/coronavirus information page launched
- Outreach to local and national media and responding promptly to all media requests
- Created LA Regional Food Bank pandemic relief stories, blogs and videos
- Responded immediately to all donor requests
  - Added two major gift officers
  - Continued to acknowledge gifts in a timely manner

#### **Digital Advertising**

- Immediately increased budget to year end levels
- Paid Social Media Marketing
  - Facebook and Instagram
- Google Ads
  - Digital Display
  - SEM
  - Google Grants



#### **Los Angeles Regional Food Bank**

Sponsored · @

Thanks to a matching gift from the Johnny Carson Foundation, your gift today doubles in impact.



LAFOODBANK.ORG \$1=8 meals during this... Not affiliated with Facebook

**DONATE NOW** 





Comment



#### Increased communication





STATUS REPORT Updated July 8, 2021

For More Information:
David May
Marketing/Communications Director
(323) 383-1319 (cell)
dmay@lafoodbank.org

#### CORONAVIRUS (COVID-19) PANDEMIC RESPONSE

#### Facilities, Transportation, Staff and Volunteers

- The Food Bank's distribution centers in South Los Angeles and Commerce are operating with no significant constraints with the exception of following LA County Department of Public Health guidelines.
- The Food Bank's acquisition in August 2020 of a 256,000 sq.ft. distribution center in the City
  of Industry is providing additional space while the facility is being renovated to meet the Food
  Bank's future needs. A campaign to pay for the building renovations is underway, and the
  Food Bank is appealing for funding to complete the renovations as soon as possible, see
  <a href="https://www.lafoodbank.org/building-hope/">https://www.lafoodbank.org/building-hope/</a>
- The Food Bank's truck fleet is operating with no constraints throughout LA County. However,

#### LAFoodBank.org/coronavirus

 Charitable food distribution continues to be deemed as an "essential" service by the State of California and Los Angeles County.

#### Food Volume and Inventory

- Food distribution has increased by 125% compared to the pre-pandemic period.
- 240 million pounds of food, the equivalent of 196 million meals with a value of more than \$300 million, have been distributed since the crisis started in March 2020, including more than 2.6 million emergency food boxes distributed to families and individuals (7.8 million individuals served in total) through partner agencies and direct "Drive Through" and Mobile Food Pantry distributions.
- Food donations have increased by 110 percent since the pre-pandemic period. The Food Bank is filling the gap between food supply and demand by purchasing truckloads of food items at wholesale prices with 510.2 million of funds committed by LA County to date.
- The Food Bank's on hand food inventory totals 11 million pounds, the equivalent of 9 million meals of shelf-stable, perishable and frozen food items, a five-week supply.

The Food Bank continues to search for new sources of food and product to maintain the current high volume of distribution to partner agencies and through Food Bank direct distributions.

For Los Angeles Regional Food Bank information and updates, go to https://www.lafoodbank.org



Dear <FILLNAME>

I wanted to give y

Food Bank. In a ty

children through o

for food assistance

The Food Bank's ty

are operating withou

can help.

#### Coronavirus Emergency Response

<Addressee> <Address Line 1> <Address Line 2> >City, State Zip>

LOS ANGELES REGIONAL

How you can help!

\$231,681 = 8.3% response rate

Public Health guidelines for social distancing. This is one of the reasons we are accepting a smaller number of volunteers than usual. The Food Bank's truck fleet is operating freely throughout LA County.

As of this writing, the Food Bank's on-hand food inventory totals 11.2 million pounds, the equivalent of roughly 9.3 million meals of shelf stable, perishable and frozen food items. (For reference, in 2019 the Food Bank distributed 81.8 million pounds of food and grocery products.) We are experiencing some disruption in food donations from our regular food industry donors and, therefore, are supplementing donated food with food purchases.

Food and other grocery products are being distributed to our clients through a network of partner agencies and Food Bank direct distribution programs. Some examples include:

- MOBILE FOOD PANTRY Last week, the Food Bank sent our Mobile Food Pantries, stocked with
  tons of healthy food, to 3 sites to directly distribute food to hundreds of newly unemployed or
  underemployed workers in the food service, hospitality and food service industries. Because our
  Mobile Food Pantry (MFP) program is an agile, direct distribution option, it is an excellent solution to
  meet emerging needs in hard hit communities across the county. New requests for MFP are coming
  into the Food Bank to help address food insecurity.
- PARTNER AGENCIES Agencies are reporting increased demand from families and individuals
  seeking food assistance. To date, 32 partner agency sites out of 900 total sites throughout LA County
  are reporting that they have suspended food distributions. The majority of the sites announcing
  suspension of service are food pantries that distribute groceries to families and individuals. We are
  encouraging all of our agencies to remain open and to follow all LA County Department of Public
  Health guidelines, including social distancing. Again, food distribution is an essential service. At this
  point, our food flow to agencies is proceeding with little disruption.
- SENIOR CITIZENS The Food Bank provides food packages to 28,500 seniors every month at 146 senior centers and other sites throughout LA County. To date. 12 of these sites have suspended



(detach here and return with your payment information in the enclosed envelop

#### CORONAVIRUS EMERGENCY RESPONSE

| I want to help my neighbors in need. Please accept my tax-deductible contribution in the amount noted below:

- JAMES JAMES JAMES OTHER J
- ☐ Enclosed is my check made payable to Los Angeles Regional Food Bank
- ☐ Please charge my credit card. (See back of form)

You can also make your donation securely online at LAFoodBank.org/donate

<Addressee>
<Address Line 1>
<Address Line 2>
<City, State Zip>

ity, state Lips

SCANLINEXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX

100 pounds of donated food provides 83 meals.

100 dollars donated provides 400 meals.

Thank you.



REGI

You're Invited
to a CEO Update
and Virtual Tour Webinar



Sent 111 Eappeals/newsletters in 2020 with average open rate 18.9%

After registering, you will receive a confirmation email containing information about joining the webinar.

Sincerely,

Roger Castle Chief Development Officer

PS - For a preview of what you will learn about, visit here.

PPS - If you cannot make this update call, you can also register here for August 18 at 11AM.

About Michael Flood



#### **Social Media and Web Strategy**

- Mirror imagery and stories that people are seeing on the news
  - Goal: connect the news stories people are seeing to our organization, give them a CTA to help/donate
  - Write stories for LAFoodBank.org/stories, syndicate on social media, amplify with Google Grants
  - Use emergency response images and provide a CTA to donate in paid digital advertising (DA)
    - A/B test on an ongoing basis and reallocate funds accordingly
    - Shift between remarketing/retargeting and new donor acquisition based on DA metrics
- Keep followers updated with the latest information
  - Instagram and Facebook live
  - Video: showing what is happening behind the scenes



Los Angeles Regional Food Bank is at West Covina City Hall.

With the help of our community partners, the Los Angeles Regional #FoodBank is going to be distributing free food resources to anyone in need from 9 AM - 12 PM at West Covina City Hall (1444 W. Garvey Ave., West Covina, 91790) today, 5/22.

Over the last 14 months, the Food Bank and our partners have distributed 220 million pounds of food to those in need - possible with your continued support. If you are able, we ask that you consider supporting our cause. We are committed to making sure no one in the county goes hungry as a result of the pandemic and beyond.

Learn more at lafoodbank.org



18

1 Comment 2 Shares

Like

Comment Comment

⇔ Share



#### **Media Requests**

- Responded to media inquiries immediately
  - Help them get an interview, quote or appointment to gather stories ASAP
  - Provide updated stats and example stories, give them additional ideas based on what is possible and what has been successful in the past
- Cultivate relationships with media by delivering for them on their requests
  - Media relationship list grew from <10 major contacts to >100 major contacts, including many national organizations like CNN, MSNBC, ABC News, LA Times, New York Times, etc.

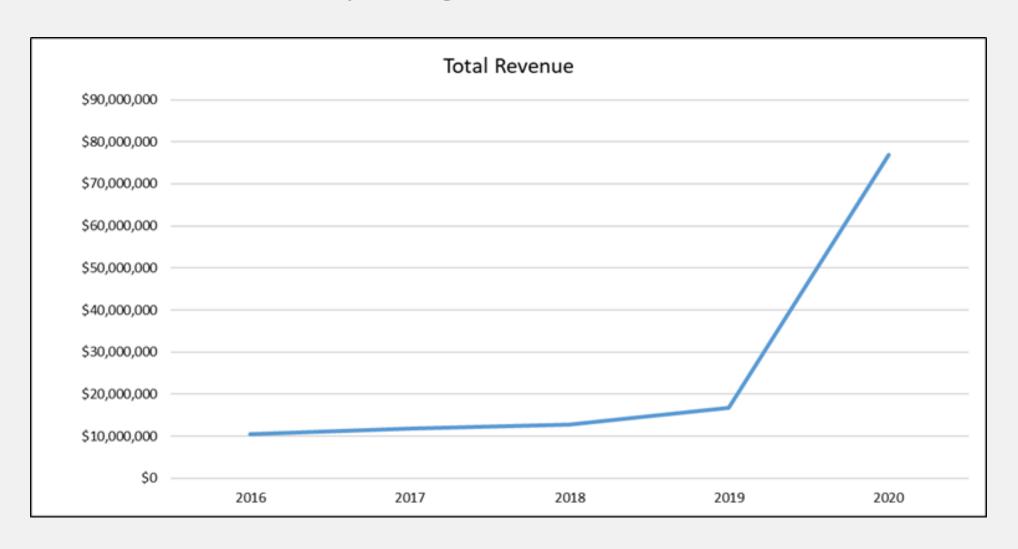


#### **Donor Requests**

- Responded to donor inquiries by the end of the day
  - Updates on status and Food Bank emergency response
  - Wire instruction, W-9 and 501(c)3 documentation inquiries
- Added temporary database processing staff to ensure prompt processing and acknowledgment of gifts
- Set up Virtual updates for Individuals, Foundations and Corporations

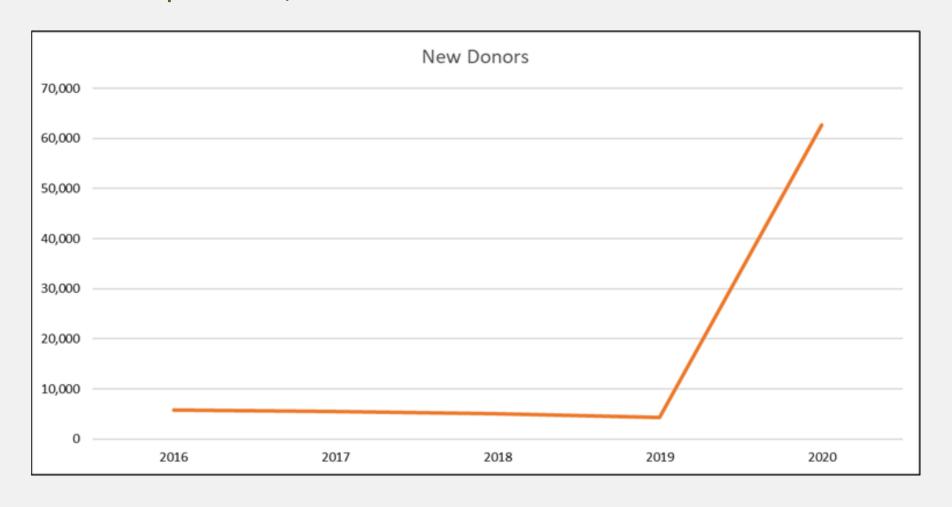
### 3. Marketing and Fundraising Results

## LA Regional Food Bank had its largest fundraising year in history raising \$76,926,935 in 2020



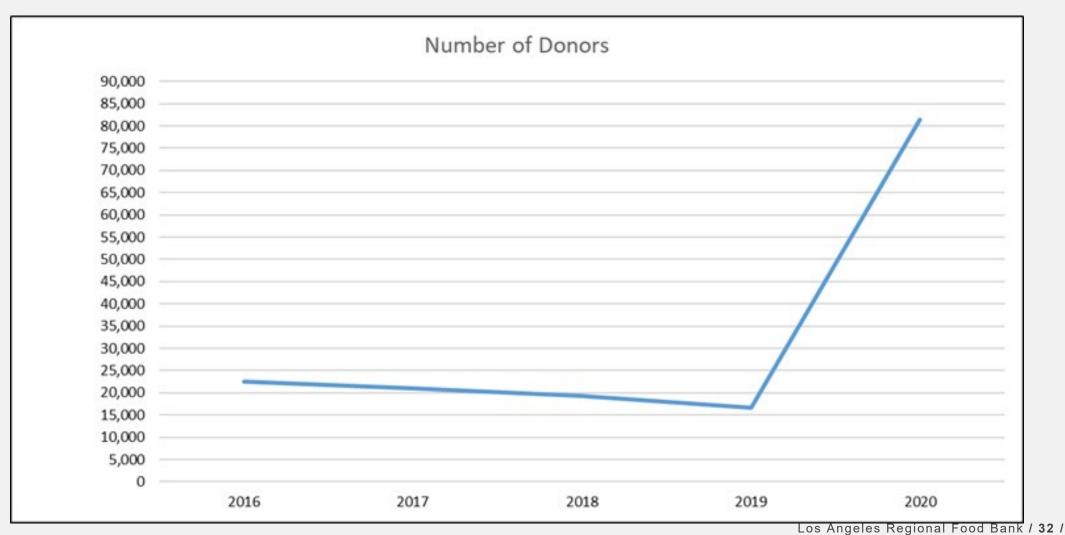
#### **New Donors**

The Food Bank acquired 62,738 new donors in 2020



#### **Number of Donors**

The Food Bank had 81,444 in 2020 - 390% increase YOY



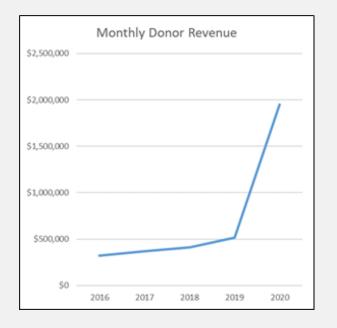
#### **Revenue Streams**

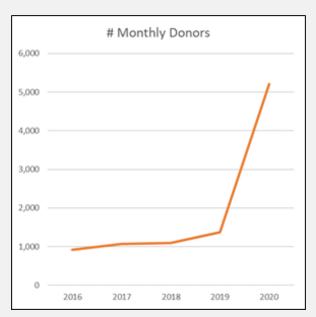
		2020 2019		2020 vs. 2019		% Change	
Grants	\$	6,831,265	\$	4,270,136	\$	2,561,129	60%
Individuals	\$	32,202,225	\$	5,766,551	\$	26,435,674	458%
Corporations	\$	8,631,897	\$	685,702	\$	7,946,195	1159%
Third Party Events	\$	2,701,703	\$	1,512,893	\$	1,188,810	79%
Direct Mail	\$	2,824,024	\$	1,160,164	\$	1,663,860	143%
Online	\$	21,205,072	\$	1,676,404	\$	19,528,668	1165%
Food Bank Events	\$	185,062	\$	463,739	\$	(278,677)	-60%
Planned Giving	\$	632,416	\$	310,907	\$	321,509	103%
Food Drives	φ,	42,346	\$	58,146	\$	(15,800)	-27%
Cy Pres Settlements	\$	14,641	\$	58,294	\$	(43,653)	-75%
Comprehensive Campaign	φ,	1,656,685	\$	735,035	\$	921,650	125%
GRAND TOTAL:	\$	76,927,335	\$	16,697,971	\$	60,229,364	361%

#### **Monthly Donors**

#### \$1,950,026 in 2020 – 5,216 Monthly Donors

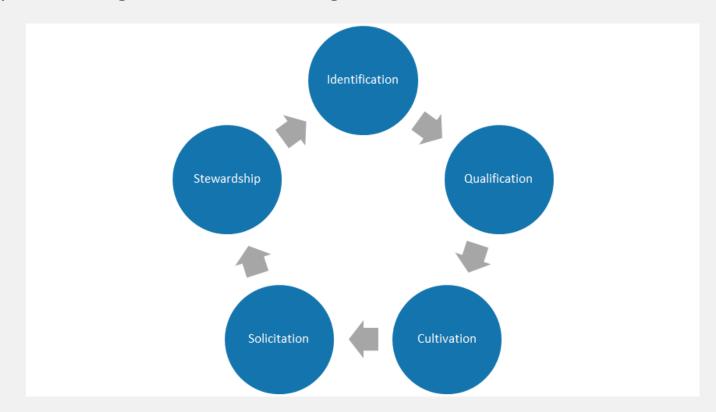
Year	2016	2017	2018	2019	2020	YOY
Revenue	\$320,985	\$369,010	\$412,295	\$515,737	\$1,950,026	278.1%
Gifts	7,296	8,564	10,255	12,710	35,526	23.9%
# of Donors	923	1,067	1,093	1,377	5, <b>2</b> 16	26.0%
Average Gift	\$347.76	\$345.84	\$377.21	\$374.54	\$373.85	-0.7%





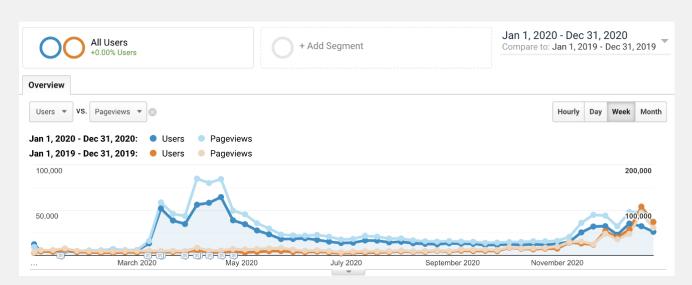
#### **Major Donors**

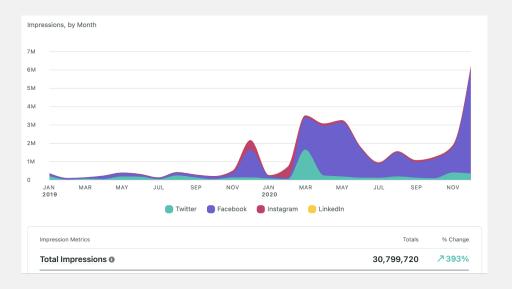
- 268 major donors (individuals) for a total \$23.5MM
- Hired 2 new major gift officers
- Formalized Prospect Management and Tracking Process



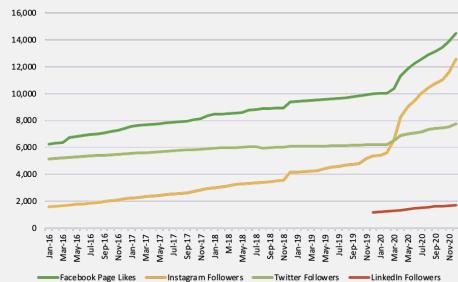
#### **Social Media and Web Results**

- 393% increase in SM impressions
- 60% increase in SM followers
- **159.02% increase** in website users
- 202.26% increase in website pageviews
- 405% increase in blog traffic



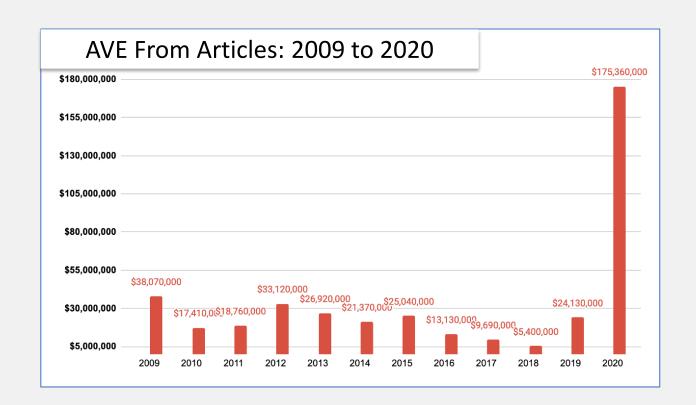


#### Social Media Audience



#### Media Results, 2020

- 1,030 television (756) and radio clips
   (274) including MSNBC, CNN, FOX News,
   multiple hits all LA Television stations
   (English and Spanish) and more.
- 9,815 articles and stories including LA
   Times, New York Times, AP, WSJ, CNN,
   Forbes, USA Today, Yahoo, Business
   Insider, New York Post, BuzzFeed, FOX
   News, the Washington Post, ESPN,
   Reuters, Vox, USA Today, AOL and many
   others.
- Total estimated advertising value equivalency (AVE) - TV, radio and articles: ~\$200M



# 3. Going Forward

#### **Strategies - Going Forward**

- Invest in more human capital
  - Major Gift Officers and Staff
- Content generation and storytelling
  - Increased stewardship
- Continue to promote monthly giving program
- Invest in digital advertising/acquisition
- Conversion optimization
  - A/B test donations pages

## 4. Questions and Answers





**Session 1: Turn Single Donors Into Forever Donors** TODAY at 12pm ET



**Session 2: Bring It All Together** TODAY at 2pm ET

**Session 3: Virtual Food Drives, Virtual Events and So Much More** 

July 22 at 12pm ET

**Session 4: It's all about the Data and Analytics** July 22 at 2pm ET

**Session 5: Finding Mid-level and High Impact Gifts** July 23 at 12pm ET

Session 6: Nostradamus and The Virus July 23 at 2pm ET

# #FoodBankSummit



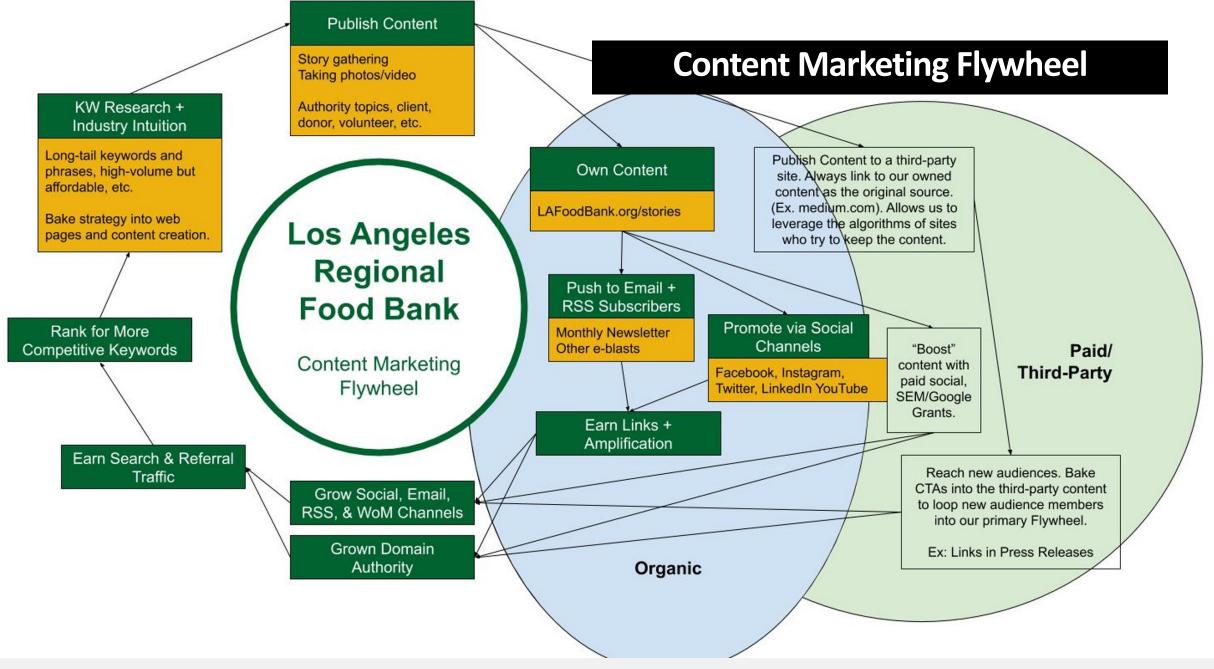






# thank Mountain

# **Appendix: Best Practices and Examples**



#### The Modern Marketing and Communications









- Inbound Marketing
  - Content Marketing
    - Blog writing
    - Gated content
    - Video Marketing
  - Search Engine Optimization (SEO)
  - Organic Social Media Marketing

- Traditional Marketing
  - Advertising
  - Direct mail
  - Email marketing
- Public Relations
  - Earned media
  - Media relations and cultivation
  - Press releases

#### **Effective Email Strategies**

- Grow your list
  - Add volunteers
  - Lead generation
- Email Frequency
  - Before COVID-19: 2-4 e-appeals per month plus the enews, except for year-end
  - During COVID-19: weekly communication
- Segmentation
  - Different strategy for recent donors, high-dollar and low-dollar donors, disengaged, monthly, non-donors
- Campaigns
  - Emails follow the story arc of every other channel
- Quick Response
  - Templates, drafts, stock photos to prepare

#### **Example: Storytelling with Video**



- Keep it short.
- Production value isn't everything (but it isn't nothing).
- Reuse content:
  - Emails and eNewsletters
  - Social Media
  - YouTube
- Reuse the story:
  - Blog post (then connect it to Google Grants and SEO strategy)
  - Mailings
- Have a strong CTA



#### **Influencer Marketing**



LOS ANGELES REGIONAL

Meadow Walker and The PW Foundation are teaming up with the LA Regional Food Bank to provide meals to children during the COVID-19 crisis.

Every \$25 donated provides 100 meals to children. Use link in bio to donate.

Let's **Do Good** Together.







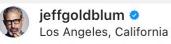


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...

Liked by \_tamsyn\_ and others

jeffgoldblum Even before Covid, more than two million people (including 450,000 kids) were in need of food assistance in Southern California. That number is expected to double. This is a problem all over the country, in cities and in rural areas. In LA, the Los Angeles Regional Food Bank is providing food for more than half a million people every month. Go to LAFoodBank.org to donate or volunteer - or both. They need our help now. It's also easy to find your local food bank online - they all need our help now, and will throughout the crisis. @lafoodbank











# Truly integrated multi-channel campaigns include:

- Cultivation Mailing
- Digital Ads including Google and Facebook
- E-Appeals and E-Newsletters
- Organic Social Media
- Newsletters
- Peer-to-Peer

### Example: College Hunger Campaign



Help us reach our goal in 2020! | View Online LOS ANGELES REGIONA F OD BMN K **DONATE NOW** "There's been multiple times where... I didn't know if I was going to eat for a couple of days or not. And so, do I have to sacrifice my meals for a couple of days to make rent or pay bills?" Matthew is a student at Citrus College in Glendora. He is a biology major and wants to be a doctor. Matthew is food-insecure Food insecurity is a real thin This number may shock you, but there are hundreds of thousands of

college students right here in LA County who, like Matthew, wonder at

# **Speaker Contact Information**

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